

## **IACPM 2019 FALL CONFERENCE**

November 21-22, 2019 Conrad Miami Hotel Miami, Florida

## Pre-Conference Day November 20, 2019, Wednesday

## 8:30 – 4:00 IACPM Credit Portfolio Management Educational Seminar (Conrad Ballroom, Level 3)

- Business Models for Portfolio Management
- Setting a Concentrations and Limits Framework
- Active Credit Portfolio Management Techniques and Toolkit
- How to Manage a Credit Portfolio: A Simulation Exercise

## 4:00 – 5:30 Concurrent Roundtable Discussions

(Open to IACPM members attending the Conference) (Registration desk, Level 3 Foyer)

- Emerging Risk Indicators CPM Roundtable Discussion Moderator: **Alexis Bancroft**, *Director*, Barclays
- State of Credit Risk Mitigation Tools Applied Issues Moderator: Jason Marlow, Managing Director, Barclays and Govind Gupta, Director, BNP Paribas

# 5:30 – 7:00 Welcome Cocktail Reception sponsored by DTCC

(Pool deck and terrace)



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## Preparing for the Turn of the Credit Cycle

DAY 1	THURSDAY NOVEMBER 21		
8:00 – 8:30 AM	REGISTRATION AND CONTINENTAL BREAKFAST		(Foyer, Level 3)
8:30 – 9:00 AM	OPENING REMARKS		(Conrad Ballroom, Level 3)
	SPEAKERS: Som-lok Leung Executive Director IACPM	<b>Tim Hartzell</b> Global Head of Lending, Corporate and Investment Bank Barclays Chairman, IACPM Board of Directors	
9:00 – 9:40 AM	<ul> <li>PLENARY SESSION I: Outlook for the Economy and Monetary Policy (Conrad Ballroom, Lo</li> <li>The credit cycle – drivers and outlook</li> <li>Monetary policy challenges and strategy</li> </ul>		(Conrad Ballroom, Level 3)
	SPEAKER: <b>Karen Gilmore</b> <i>Vice President and Regional Exe</i> Federal Reserve Bank of Atlanta	cutive, Miami Branch	
9:45 – 10:25 AM	PLENARY SESSION II: Emerging Markets in Focus: LATAM Outlook       (Conrad Ballroom, Level         • Economic outlook in LATAM       • Geopolitics, trade and tariffs         SPEAKER:       Martin Rama         Chief Economist, Latin America         World Bank		
10:30 – 11:00 AM	MORNING BREAK		(Foyer, Level 3)
11:00 – 11:45 PM	<ul> <li>DAY ONE STREAMS</li> <li>Stream A CPM Challenges at the Turn of the Cycle (Conrad Ballroom, Level 3)</li> <li>CPM Business Models: Mandate, Governance and Tools</li> <li>CPM mission, mandate, strategy</li> <li>Governance and ownership of the portfolio</li> <li>Evolving roles and staffing of CPM</li> </ul>	<ul> <li>Stream B Managing New and Emerging Risks (Lisbon A, Level 3)</li> <li>Climate Risk: Developing New Frameworks for Risk Management</li> <li>Principles for Responsible Investment</li> <li>Identifying and assessing the risks</li> <li>Linking sustainability risk assessment to credit quality, ratings and the portfolio</li> </ul>	<ul> <li>Stream C Risk Sharing and Market Tools (Lisbon B, Level 3)</li> <li>Credit Insurance as a Risk Mitigation Tool</li> <li>Credit insurance vs CDS for risk mitigation</li> <li>Update on insurance and contract terms</li> <li>Capital relief</li> <li>Market capacity</li> <li>Managing communication and operational risks</li> </ul>



<ul><li>Emerging risks</li><li>Measuring success</li></ul>	<ul> <li>Hard vs soft metrics</li> <li>Strategic implications for portfolio management</li> </ul>
SPEAKERS: Katrine K. Blystad Executive Vice President, Head of Active Portfolio Management and Restructuring DNB Bank ASA	SPEAKERS: Chris Fowle Head, Americas Principles of Responsible Investment Gary Way Senior Vice President and Senior
<b>Simon Bowmer</b> Head of Global Loan Proc EMEA Bank of America	Credit Strategist PNC ducts, Julyana Yokota Sector Lead, Latin America S&P Global Ratings
Christopher Camisa Managing Director, Credi Portfolio Management – Americas / EMEA MUFG Bank	C C
MODERATOR: Marcia Banks Deputy Director IACPM	
LUNCH	

SPEAKERS:

Gary Lowe Managing Director, Global Head of Credit Insurance Group Standard Chartered Bank

Mark Harwood Lead Underwrite r- Capital Risk Solutions AXIS Insurance

Dan Riordan President of Global Political Risk, Credit and Bond AXA XL

Michael Sullivan Partner Sullivan & Worcester LLP

MODERATOR: Andrew van den Born Managing Director, Financial Solutions Willis Towers Watson

(Santa Cruz/Vila Real, Level 2)

#### 11:45 – 1:15 PM LUNC

1:15 – 2:00 PM

Stream B (Lisbon A, Level 3) Negative Interest Rates Sponsored by Kamakura Corporation

- Macroeconomics
- World Politics
- Japan A Case Study
- Can US rates go negative

#### SPEAKER:

Martin Zorn President and Chief Operating Officer Kamakura Corporation

#### Stream C

(Lisbon B, Level 3) LIBOR Transition Analytics – Managing the Financial Impact of the LIBOR Transition in a Credit Portfolio Sponsored by Oliver Wyman

• The need for LIBOR transition analytics

- A solution: LIBORITHMICS<sup>™</sup>
- Use cases Impact of fallback provisions, support for renegotiations of loan contract terms and of hedge effectiveness for standard derivatives

SPEAKERS: Esther Bruegger Principal Oliver Wyman

**Ugur Koyluoglu** Partner and Vice Chair for Financial Services, Americas Oliver Wyman

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2:05 – 2:50 PM

#### DAY ONE STREAMS

Stream A CPM Challenges at the Turn of the Cycle (Conrad Ballroom, Level 3) Managing Leveraged Finance Portfolios

- Views on the risks at this time in the cycle
- Governance and managing the exposure – metrics, key indicators, sectors of concern
- Implications of looser structures and covenants
- Strategic implications for portfolio management

### SPEAKERS:

Wendy Gorman Global Head of Wholesale Lending and Corporate Credit Risk, Risk Division Goldman Sachs

**Timothy Joyce** Managing Director, Global Head of Portfolio Management Credit Suisse

#### Charles Tricomi Head of Leveraged Loan Research Xtract Research LLC

MODERATOR: Douglas Lenart Head of Credit Portfolio Management, Americas Natixis

**DAY ONE STREAMS** 

#### 2:50 – 3:15 PM AFTERNOON BREAK

#### 3:15 - 4:00 PM

Stream A CPM Challenges at the Turn of the Cycle (Conrad Ballroom, Level 3) Managing Distressed Portfolios

- Shape of the downturn and implications for distressed assets
- Banks vs nonbanks' perspectives and impact in workout

### Stream B Managing New and Emerging Risks

(Lisbon A, Level 3) New Approaches to Risk Assessment: Data Science and AI

- Linking machine learning into credit risk assessment
- Risk management case studies
- Using sentiment analysis and nontraditional indicators for wholesale and retail portfolios
- Challenges looking forward

SPEAKER: **Mike Hepinstall** *Partner* Oliver Wyman

Stream B

(Lisbon A, Level 3)

build vs buy

**Risks** 

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Managing New and Emerging

Establishing a Data Strategy:

Building and executing data

Linking data across the firm:

approaches within the firm

Governance, Sourcing, Dashboards and Reporting

#### Stream C Risk Sharing and Market Tools (Lisbon B, Level 3) Securitisation

- How to structure a US deal tax and regulatory considerations
- Investor perspective on current market and beyond
- ESMA reporting requirements
- Basel IV impacts

#### SPEAKERS: Kaelyn Abrell Partner and Portfolio Manager ArrowMark Partners

Allec Innes Managing Director, Head of Risk &

Managing Director, Head of Risk of Capital Solutions Bank of Montreal

Jessica Littlewood Partner Clifford Chance LLP

#### MODERATOR: Mark Kruzel Director, Strategic Risk Solutions Citigroup

#### (Foyer, Level 3)

### Stream C

Risk Sharing and Market Tools (Lisbon B, Level 3) The Leveraged Loan Market: Investor Perspectives

- Market issuance and pipeline
- Spreads and liquidity
- Credit trends structure and leverage
- Alternative lenders' impact on market

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	• Sector experiences: energy,	Practical requirements for: Risk	<ul> <li>Default outlook and</li> </ul>		
	retail	Appetite, CECL, Economic	implications for portfolio		
	<ul> <li>Structures and</li> </ul>	Capital	management		
	documentation	<ul> <li>Dashboards and emerging risk</li> </ul>			
		metrics	SPEAKERS:		
	SPEAKERS:	<ul> <li>Role of portfolio management</li> </ul>	Judith Fishlow Minter		
	Christopher DeCotiis		Managing Director and Head of		
	Managing Director and Head,	SPEAKERS:	Loan Capital Markets		
	Special Loans	Manfred Affenzeller	RBC Capital Markets		
	RBC Capital Markets	Co-Head U.S. Leveraged Finance			
		Deutsche Bank	Jonathan Insull		
	Geoffrey Raicht		Managing Director and Institutional		
	Partner	Omar Dapul	Portfolio Manager		
	Haynes and Boone LLP	Head of EMEA	Crescent Capital Group LP		
		Allvue Systems			
	Joe Saad		Michael Paladino		
	Co-Head of Special Situations &	Gopal (Sharath) Sharathchandra	Managing Director, Head of		
	Distressed Trading	Senior Vice President, Credit Portfolio	Leveraged Finance Ratings		
	JPMorgan	Data and Technology Strategy,	Fitch Ratings		
	U U U U U U U U U U U U U U U U U U U	Execution and Analytics	Therr (dungs		
	MODERATOR:	PNC	MODERATOR:		
	Amitabh Bhargava	_	Steve Miller		
	Senior Director/SVP, Credit	MODERATOR:	Executive		
	Portfolio Management &	Martin Brown	Fitch Solutions		
	Research	Managing Director, Wholesale	FILCH SOLUTIONS		
	Capital One	Portfolio Management Americas			
		HSBC			
4:05 – 4:45 PM	Outlook for the U.S. Equity Mar	kats	(Conrad Ballroom, Level 3)		
4.00 4.401 M	Outlook for the 0.0. Equity mar				
	• Drivers of performance and	rieke			
	<ul> <li>Sector opportunities and oth</li> </ul>				
		ler tribugints on positioning			
	SPEAKER:				
	Lori Calvasina				
	Managing Director, Head of U.S.	Fauity Strateay			
	RBC Capital Markets	Equity Strategy			
4:45 – 5:30 PM	Regulatory Perspectives and N	ext Steps	(Conrad Ballroom, Level 3)		
	Capital policy priorities				
	Implementation challenges				
		and market fragmentation			
	<ul> <li>Future challenges and path</li> </ul>				
	SPEAKERS:				
	Kris McIntire	Amrit Sekhon	1		
	Senior Advisor Deputy Co		oller for Capital and Regulatory Policy		
	Promontory Financial Group		omptroller of the Currency		
	Debbie Toennies				
		Managing Director, Global Head of Regulatory Affairs			
	Corporate and Investment Bank				
	JP Morgan				
	MODERATOR:				
	Cam DesBrisay				
	Executive Vice President, Wholes	ale Credit Risk			
	RBC Capital Markets				
	NEO Ouplial Marketo				



6:00 – 6:30 PM	BUS PICKUP AT HOTEL	(Conrad Hotel, Ground Floor Valet Drive)
6:30 – 7:30 PM	COCKTAIL RECEPTION	(Penthouse at Riverside Wharf, 125 SW North River Dr, Miami, FL 33130)
7:30 – 10:00 PM	DINNER Sponsored by Moody's Analytics	(Penthouse at Riverside Wharf, 125 SW North River Dr, Miami, FL 33130)
	SPEAKER: Jing Zhang Managing Director, Global Head of Quantitative Research Moody's Analytics	



DAY 2	FRIDAY NOVEMBER 22		
8:00 – 9:00 AM	REGISTRATION AND CONTINENTAL BREAKFAST		(Foyer, Level 3)
8:30 – 9:00 AM	IACPM INDUSTRY INITIATIVES AND ANNUAL MEETING		(Conrad Ballroom, Level 3)
9:00 – 9:40 AM	PLENARY SESSION I: CEO Key SPEAKER: William Demchak Chairman, President and Chief Ex The PNC Financial Services Grou	ervices – Strategic Priorities (Conrad Ballroom, Level 3)	
9:45 – 10:45 AM	<ul><li>Balancing strategic business</li><li>Governance framework and c</li></ul>	Thomas Mercein Vice Chairman, Investment Banking and Capital Markets Credit Suisse Maria Teresa Tejada	(Conrad Ballroom, Level 3) ed world , etc
10:45 – 11:05 AM	MORNING BREAK		(Foyer, Level 3)
11:05 – 11:50 AM	<ul> <li>Stream A (Lisbon B, Level 3)</li> <li>Quantitative Approaches to Managing Credit Portfolios in the Face of Climate Change Sponsored by Moody's Analytics</li> <li>Science-driven data and analytics on the physical risks associated with climate change</li> <li>Incorporating climate risk data into a credit portfolio model</li> <li>Exploring the quantitative impact of climate risk on a C&amp;I portfolio</li> </ul>	<ul> <li>Stream B (Lisbon A, Level 3)</li> <li>Managing Climate Risk: Where We are Today and the Horizon Ahead Sponsored by McKinsey &amp; Company</li> <li>Understanding the drivers</li> <li>Implications for companies and markets</li> <li>How to prepare and manage the risk</li> <li>SPEAKER: Hans Helbekkmo Partner McKinsey &amp; Company</li> </ul>	<ul> <li>Stream C (Conrad Ballroom, Level 3)</li> <li>The Impact of LIBOR Transition on Pricing Sponsored by Brilliance Financial Technology</li> <li>Key issues and challenges</li> <li>How to prepare</li> <li>Benefits/opportunities for being ready</li> <li>Practical case study: SOFR- indexed Adjustable Rate Mortgages</li> <li>SPEAKERS: Ugur Koyluoglu Partner and Vice Chair for Financial Services, Americas Oliver Wyman</li> </ul>



,	SPEAKERS: <b>Amnon Levy</b> Managing Director, Head of Portfolio and Balance Sheet Research Moody's Analytics <b>Lisa Stanton</b> Chief Revenue Officer Four Twenty Seven		Vanessa Wu Managing Director, Head of Client Services and Product Strategy Brilliance Financial Technology
11:55 – 12:40 PM	DAY TWO STREAMS		
	<ul> <li>Stream A CPM Challenges at the Turn of the Cycle (Lisbon B, Level 3) New Opportunities: Green Lending and Sustainable Finance</li> <li>Expanding debt markets for sustainable finance: bonds, loans, structured credit</li> <li>ESG frameworks and green risk rating factors</li> <li>Evolving capital approaches</li> <li>Linking with CPM and future path</li> <li>SPEAKERS: Stanislas Dupre Founder and Chief Executive Officer</li> <li>2° Investing Initiative</li> <li>Robert White Executive Director, Head of Green and Sustainable Finance, Americas Natixis</li> <li>Molly Whitehouse Director Mariner Investment Group LLC</li> <li>MODERATOR: Leanne Banfield Counsel Linklaters LLP</li> </ul>	Stream B CPM Applied Topics (Lisbon A, Level 3) CPM Focus: Implementing CECL • Final stages of readiness and implementation challenges • Strategic implications • Inclusion of CECL into CCAR methodology • Preparing for recession SPEAKERS: Anil Chadha Executive Vice President, Head of Risk Services & Analytics Regions Bank Stavros Steven Zafiridis Partner/Professional Practice – Accounting Ernst & Young LLP Jesse Rosenthal Head of US Financials/Senior Analyst - Banks and Specialty Finance CreditSights, Inc. MODERATOR: Mircea Pigli Senior Vice President, Portfolio Risk Analytics Director Fifth Third Bank	<ul> <li>Stream C Risk Sharing and Market Tools (Conrad Ballroom, Level 3) LIBOR Replacement</li> <li>Global overview and status of replacement rates</li> <li>The facts about SOFR</li> <li>Fallback language</li> <li>Credit Spreads and market liquidity</li> <li>Operational considerations and lender and client messaging</li> <li>Key takeaways for CPM right now</li> <li>SPEAKERS: Meredith Coffey Executive Vice President of Research and Public Policy LSTA</li> <li>Rachel Megitt Managing Director and Head, Business Transformation RBC Capital Markets</li> <li>Julie Schell Managing Director and Product Management Executive and Global Banking IBOR Program Lead Bank of America</li> <li>MODERATOR: Tamar Joulia-Paris Senior Advisor IACPM</li> </ul>

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12:40 - 1:30 PM

DAY TWO STREAMS

Stream A Stream B Stream C **CPM Challenges at the Turn CPM Applied Topics Risk Sharing and Market Tools** of the Cycle (Lisbon A, Level 3) (Conrad Ballroom, Level 3) (Lisbon B, Level 3) Liquidity Optimization The CDS Market **CPM Sector Focus: Trade** Finance Outlook for trade and Regulatory background on LCR Liquidity, documention and the ٠ ٠ ٠ tariffs and practical and internal liquidity measures market implications for risk Impact on loan profitability and Evolving strategies for CPM . • management sensitivities involved Future path for the market • Evolving platforms for Executing structures to optimize trade finance portfolios at this cost SPEAKERS: financial institutions **David Lucking** Partner, Head of International Impacts for CPM SPEAKER: . Navneet Kaur Capital Markets Group Allen & Overy LLP SPEAKERS: Managing Director, Business Line Treasurer Filipe Mossmann Head of Trade Sales, Barclays **Fred Quenzer** Americas Assistant General Counsel Standard Chartered Bank International Swaps and Derivatives Association, Inc. **Stephen Tapp** Deputy Chief Economist MODERATOR: Export Development Canada Greg Mellone Managing Director Bank of America Luis Torres Regional Head, Portfolio Management and Distribution, Americas – Global Trade and Receivables Finance HSBC Bank USA, N.A. MODERATOR: **David Anderson** Principal Anderson Risk Consultants, LLC

1:30 – 2:30 PM CLOSING LUNCH

(Santa Cruz/Vila Real, Level 2)